

Office of Healthcare Inspections

Report No. 16-00025-301

Review of Community Based Outpatient Clinics and Other Outpatient Clinics of Carl Vinson VA Medical Center Dublin, Georgia

May 12, 2016

To Report Suspected Wrongdoing in VA Programs and Operations

Telephone: 1-800-488-8244 E-Mail: <u>vaoighotline@va.gov</u>

(Hotline Information: www.va.gov/oig/hotline)

Glossary

CBOC community based outpatient clinic

EHR electronic health record

EOC environment of care

FY fiscal year

HT home telehealth

lab laboratory

NA not applicable

NM not met

OIG Office of Inspector General

OOC other outpatient clinic

PC primary care

PTSD post-traumatic stress disorder

VAMC VA Medical Center

VHA Veterans Health Administration

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Executive Summary

Review Purpose: The purpose of the review was to evaluate selected patient care activities to determine whether the Community Based Outpatient Clinics and other outpatient clinics under the oversight of the Carl Vinson VA Medical Center and Veterans Integrated Service Network 7 provide safe, consistent, and high-quality health care. The review evaluated the clinic's compliance with selected requirements for home telehealth enrollment, outpatient lab results management, and post-traumatic stress disorder care. We also randomly selected the Milledgeville VA Clinic, Milledgeville, GA, as a representative site and evaluated the environment of care on February 23, 2016.

Review Results: We conducted four focused reviews and had no findings for the home telehealth enrollment review. However, we made recommendations for improvement in the following three review areas:

Environment of Care: Ensure that:

- Managers ensure that Milledgeville VA Clinic staff participate in emergency management training and exercises.
- The clinic manager ensures that Milledgeville VA Clinic and contracted employees receive the required hazardous communications training.
- The clinic manager ensures that there are no expired injectable medication vials.

Outpatient Lab Results Management. Ensure that:

- The Facility Director ensures that the facility's written policy for the communication of laboratory results includes all required elements.
- Clinicians consistently notify patients of their laboratory results within 14 days as required by VHA.

Post-Traumatic Stress Disorder Care: Ensure that:

- Acceptable providers perform and document suicide risk assessments for all patients with positive PTSD screens.
- Further diagnostic evaluations are offered to patients with positive PTSD screens.

Comments

The Veterans Integrated Service Network and Facility Directors agreed with the Community Based Outpatient Clinic and other outpatient clinic review findings and recommendations and provided acceptable improvement plans. (See Appendixes C and D, pages 16–20, for the full text of the Directors' comments.) We consider recommendations 2 and 4 closed. We will follow up on the planned actions for the open recommendations until they are completed.

JOHN D. DAIGH, JR., M.D. Assistant Inspector General for Healthcare Inspections

John V. Jaigh. M.

Objectives, Scope, and Methodology

Objectives

The CBOC and OOC reviews are an element of the OIG's efforts to ensure that our Nation's veterans receive high-quality VA health care services. As such, the CBOC and OOC reviews are recurring evaluations of selected outpatient care activities that focus on patient care quality and the EOC. In general, our objectives are to determine whether:

- The selected CBOC is compliant with EOC requirements.
- The CBOCs/OOCs are compliant with selected VHA documentation requirements for the enrollment, assessment, and monitoring of HT patients.
- The CBOCs/OOCs are compliant with VHA requirements for the patient notification and follow up of selected outpatient lab results.
- The CBOCs/OOCs are compliant with selected VHA requirements related to PTSD screening, diagnostic evaluation, and treatment.

Scope

To evaluate for compliance with requirements related to patient care quality and the EOC, we conducted an onsite inspection, reviewed clinical and administrative records, and discussed processes and validated findings with managers and employees. The review covered the following four activities:

- EOC
- HT Enrollment
- Outpatient Lab Results Management
- PTSD Care

The scope of this review is limited to the established objectives. Issues and concerns that come to our attention but are outside the scope of this standardized inspection will be reviewed and referred accordingly.

Methodology

The onsite EOC inspection was conducted at a randomly selected outpatient site of care that had not been previously inspected.¹ Details of the targeted study populations for the HT Enrollment, Outpatient Lab Results Management, and PTSD Care focused reviews are noted in Table 1.

Table 1. CBOC/OOC Focused Reviews and Study Populations

Review Topic	Study Population
HT Enrollment	All CBOC and OOC patients screened within the study period
	of July 1, 2014, through June 30, 2015, who have had at least
	one "683" Monthly Monitoring Note and did not have Monthly
	Monitoring Notes documented before July 1, 2014.
Outpatient Lab	All patients who had outpatient (excluding emergency
Results	department, urgent care, or same day surgery orders)
Management	potassium and sodium serum lab test results during January 1
	through December 31, 2014.
PTSD Care	All patients who had a positive PTSD screen at the parent
	facility's outpatient clinics during July 1, 2014, through June 30,
	2015.

In this report, we make recommendations for improvement. Recommendations pertain to issues that are significant enough to be monitored by the OIG until corrective actions are implemented.

The review was performed in accordance with OIG standard operating procedures for CBOC and OOC reviews.

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¹ Each outpatient site selected for physical inspection was randomized from all PC CBOCs, multi-specialty CBOCs, and health care centers reporting to the parent facility and was operational and classified as such in VA's Site Tracking Database by August 15, 2015.

Results and Recommendations

EOC

The purpose of this review was to assess whether CBOC managers have established and maintained a safe and clean EOC as required.^a

We reviewed relevant documents and conducted a physical inspection of the Milledgeville VA Clinic. The table below shows the areas reviewed for this topic. The areas marked as NM did not meet applicable requirements and needed improvement. Any items that did not apply to this facility are marked NA.

Table 2. EOC

NM	Areas Reviewed	Findings	Recommendations
Doc	ument and Training Review		
	Managers monitored clinic staff's hand		
	hygiene compliance.		
	Clinic managers provided training for		
	employees on the Exposure Control Plan		
	for Bloodborne Pathogens within the past		
	12 months for those newly hired and		
	annually for others.		
	The clinic had a policy/procedure for life		
	safety elements.		
	The clinic had a policy for the management		
	of clinical emergencies.		
	The clinic had a policy for the management		
	of mental health emergencies.		
	The clinic had a documented Hazard		
	Vulnerability Assessment to identify		
	potential emergencies.		
	The Hazard Vulnerability Assessment was		
	reviewed annually.		
	The clinic had a policy that requires staff to		
	receive regular information on their		
	responsibilities in emergency response		
	operations.		

NM	Areas Reviewed (continued)	Findings	Recommendations
Χ	Clinic staff participated in regular	Two of 10 clinic employees did not	1. We recommended that managers
	emergency management training and	participate in regular emergency	ensure that Milledgeville VA Clinic staff
	exercises.	management training and exercises.	participate in emergency management
			training and exercises.
	The clinic conducted fire drills at least once		
	every 12 months for the past 24 months		
	with documented critiques of the drills.		
	The clinic had a policy/procedure for the		
	identification of individuals entering the		
	clinic.		
	The clinic had a Workplace Behavioral Risk Assessment in place.		
NA	The alarm system or panic buttons in high-		
INA	risk areas were tested during the past		
	12 months.		
	The clinic had written procedures to follow		
	in the event of a security incident.		
X	Clinic employees received training on the	Two of 12 VA clinic and contracted	2. We recommended that the clinic
	new chemical label elements and safety	employees had not received any	manager ensures that Milledgeville VA
	data sheet format.	hazardous communications training on the	Clinic and contracted employees receive
		new chemical label elements and safety	the required hazardous communications
		data sheet format.	training.
	The clinic had a policy/procedure for the		
	cleaning and disinfection of telehealth		
	equipment.		
Phys	sical Inspection		
	The clinic was clean.		
	The furnishings and equipment were safe		
	and in good repair.		
	Hand hygiene facilities and product		
	dispensers were working and readily		
	accessible to employees.		
	Personal protective equipment was		
	available.		
	Sharps containers were closable, easily		
	accessible, and not overfilled.		

NM	Areas Reviewed (continued)	Findings	Recommendations
	Clinic staff did not store food and drinks in	_	
	refrigerators or freezers or on countertops		
	or other areas where there is blood or		
	other potentially infectious materials.		
	Sterile commercial supplies were not		
	expired.		
	The clinic minimized the risk of infection		
	when storing and disposing of medical		
	waste.		
	The clinic had unobstructed access to fire		
	alarms/pull stations.		
	The clinic had unobstructed access to fire		
	extinguishers.		
	For fire extinguishers located in large		
	rooms or are obscured from view, the clinic		
	identified the locations of the fire		
	extinguishers with signs.		
	The exit signs were visible from every		
	direction.		
	Exit routes from the building were		
	unobstructed.		
	Staff wore VA-issued identification badges.		
	The clinic controlled access to and from		
	areas identified as security sensitive.		
NA	The clinic had an alarm system or panic		
	buttons installed in high-risk areas.		
	The clinic's inventory of hazardous		
	materials was reviewed for accuracy twice		
	within the prior 12 months.		
	The clinic's safety data sheets for		
	chemicals were readily available for the		
	staff.		
	The clinic provided visual and auditory		
	privacy for veterans at check-in.		
	The clinic provided visual and auditory		
	privacy for patients in the interview areas.		

NM	Areas Reviewed (continued)	Findings	Recommendations
	Examination room doors were equipped	_	
	with either an electronic or manual lock.		
	A privacy sign was available for use to		
	indicate that a telehealth visit was in		
	progress.		
	Documents containing patient-identifiable		
	information were not visible or unsecured.		
	Clinic staff locked computer screens when		
	they were not in use.		
	Information was not viewable on monitors		
	in public areas.		
	Window coverings, if present, provided		
	privacy.		
	Clinic staff protected patient-identifiable		
	information to maintain patient privacy on		
	laboratory specimens during transport.		
	The clinic had examination room(s) for		
	women veterans which were located in a		
	space where they did not open into a		
	public waiting room or a high-traffic public		
	corridor.		_
	The clinic provided adequate privacy for		
	women veterans in the examination rooms.		
	The clinic provided feminine hygiene		
	products in examination rooms where		
	pelvic examinations were performed or in		
	bathrooms within close proximity. Women's public restrooms had feminine		
	hygiene products and disposal bins		
	available for use.		
X	Medication vials were not expired.	The Milledgeville VA Clinic had expired	3. We recommended that the Milledgeville
^	iviedication viais were not expired.	injectable medication vials.	VA Clinic manager ensures that there are no expired injectable medication vials.
	All medications were secured from		
	unauthorized access.		
	The information technology network		
	room/server closet was secured/locked.		

NM	Areas Reviewed (continued)	Findings	Recommendations
	Access to the information technology		
	network room/server closet was restricted		
	to personnel authorized by Office of		
	Information and Technology, as evidenced		
	by a list of authorized individuals.		
	Access to the information technology		
	network room/server closet was		
	documented, as evidenced by the		
	presence of a sign-in/sign-out log.		

HT Enrollment

The purpose of this review was to determine whether the facility's CBOCs and OOCs are compliant with selected VHA documentation requirements for the enrollment, assessment, and monitoring of HT patients.^b

We reviewed relevant documents and 48 EHRs. We also validated findings with key managers and staff. The table below shows the areas reviewed for this topic. The facility generally met requirements. We made no recommendations.

Table 3. HT Enrollment

NM	Areas Reviewed	Findings	Recommendations
	Clinicians entered a consult for HT		
	services.		
	Clinicians completed the HT enrollment		
	requests or "consults."		
	Clinicians documented contact with the		
	patient to evaluate suitability for HT		
	services.		
	Clinicians documented the patient or		
	caregiver's verbal informed consent for HT		
	services.		
	Clinicians documented assessments and		
	treatment plans for HT patients.		
	Providers signed HT assessments and		
	treatment plans.		
	Monthly monitoring notes were		
	documented for each month of HT		
	program participation.		
	Documentation of HT enrollment (consult,		
	screening, and/or initial assessment notes)		
	was completed prior to the entry of		
	monthly monitoring notes.		

Outpatient Lab Results Management

The purpose of this review was to determine whether CBOCs/OOCs are compliant with VHA requirements for the patient notification and follow up of selected outpatient lab results.^c

We reviewed relevant documents and 49 EHRs. We also validated findings with key managers and staff. The table below shows the areas reviewed for this topic. The areas marked as NM did not meet applicable requirements and needed improvement.

Table 4. Outpatient Lab Results Management

NM	Areas Reviewed	Findings	Recommendations
	The facility has a written policy regarding communication of lab results from diagnostic practitioner to ordering practitioner.		
X	The facility has a written policy for the communication of lab results that included all required elements.	The facility's written policy for the communication of lab results did not require the communication of lab results to patients no later than 14 days from the date on which the results are available to the ordering practitioner.	4. We recommended that the Facility Director ensures that the facility's written policy for the communication of laboratory results includes all required elements.
Х	Clinicians notified patients of their lab results.	Clinicians did not consistently notify 18 of 49 patients (37 percent) of their lab results within 14 days as required by VHA.	5. We recommended that clinicians consistently notify patients of their laboratory results within 14 days as required by VHA.
	Clinicians documented in the EHR all attempts to communicate with the patients regarding their lab results.		
	Clinicians provided interventions for clinically significant abnormal lab results.		

PTSD Care

The purpose of this review was to assess whether CBOCs/OOCs are compliant with selected VHA requirements for PTSD follow up in the outpatient setting.^d

We reviewed relevant documents and 50 EHRs. We also validated findings with key managers and staff. The table below shows the areas reviewed for this topic. The areas marked as NM did not meet applicable requirements and needed improvement.

Table 5. PTSD Care

NM	Areas Reviewed	Findings	Recommendations
X	Each patient with a positive PTSD screen received a suicide risk assessment.	Twelve of 50 patients (24 percent) with positive PTSD screens did not receive a suicide risk assessment.	6. We recommended that acceptable providers perform and document suicide risk assessments for all patients with positive PTSD screens.
	Suicide risk assessments for patients with positive PTSD screens are completed by acceptable providers.		
	Acceptable providers established plans of care and disposition for patients with positive PTSD screens.		
X	Acceptable providers offered further diagnostic evaluations to patients with positive PTSD screens. Providers completed diagnostic evaluations for patients with positive PTSD	Acceptable providers did not offer patients with positive PTSD screens referrals for diagnostic evaluations in 6 of 29 EHRs.	7. We recommended that further diagnostic evaluations are offered to patients with positive PTSD screens.
	screens.		
	Patients, when applicable, received mental health treatment.		

Clinic Profiles

This review evaluates the quality of care provided to veterans at all of the outpatient clinics under the parent facility's oversight.² In addition to PC integrated with women's health, mental health, and tele-health services, the CBOCs provide various specialty care and ancillary services. The following table provides information relative to each of the outpatient clinics and lists the services provided at each location.³

				Outpatie	ent Workload	/ Encounters ⁴	Services Provided ⁵		
Location	Station #	Rurality	Outpatient Classification ⁶	PC	Mental Health	Specialty Clinics ⁷	Specialty Care ⁸	Ancillary	Services ⁹
Macon, GA	557GA	Urban	Primary Care CBOC	12,544	6,571	191	Dermatology	Diabetic Retinal Screening	MOVE! Program ¹⁰ Nutrition
Albany, GA	557GB	Rural	Primary Care CBOC	9,600	6,559	3,019	Optometry Podiatry	Audiology Diabetic Retinal Screening	Pharmacy Rehabilitation Services
Milledgeville, GA	557GC	Rural	Primary Care CBOC	2,583	969	49	NA	Home Based Primary Care	Social Work
Brunswick, GA	557GE	Urban	Multi-Specialty CBOC	6,759	2,965	3,023	Dermatology Optometry Podiatry	Audiology Diabetic Retinal Screening	MOVE! Program Pharmacy Social Work
Kathleen, GA	557HA	Urban	Primary Care CBOC	4,216	2,655	2,654	Dermatology Optometry	Diabetic Retinal Screening MOVE! Program	Nutrition Pharmacy Social Work

² Includes all CBOCs in operation before August 15, 2015. We have omitted 557GF (Tifton), as no workload/encounters or services were reported.

³ <u>http://vssc.med.va.gov/</u>

⁴ An encounter is a professional contact between a patient and a practitioner vested with responsibility for diagnosing, evaluating, and treating the patient's condition. Encounters occur in both the outpatient and inpatient setting.

⁵ The denoted Specialty Care and Ancillary Services are limited to Primary Clinic Stops with a count ≥ 100 encounters during the October 1, 2014, through September 30, 2015, timeframe at the specified CBOC.

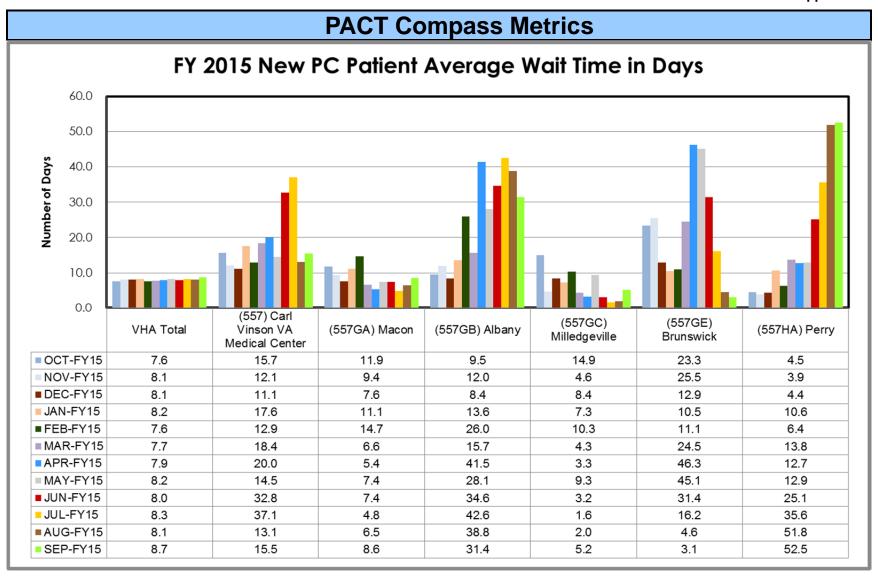
⁶ VHA Handbook 1006.02, VHA Site Classifications and Definitions, December 30, 2013.

⁷ The total number of encounters for the services provided in the "Specialty Care" column.

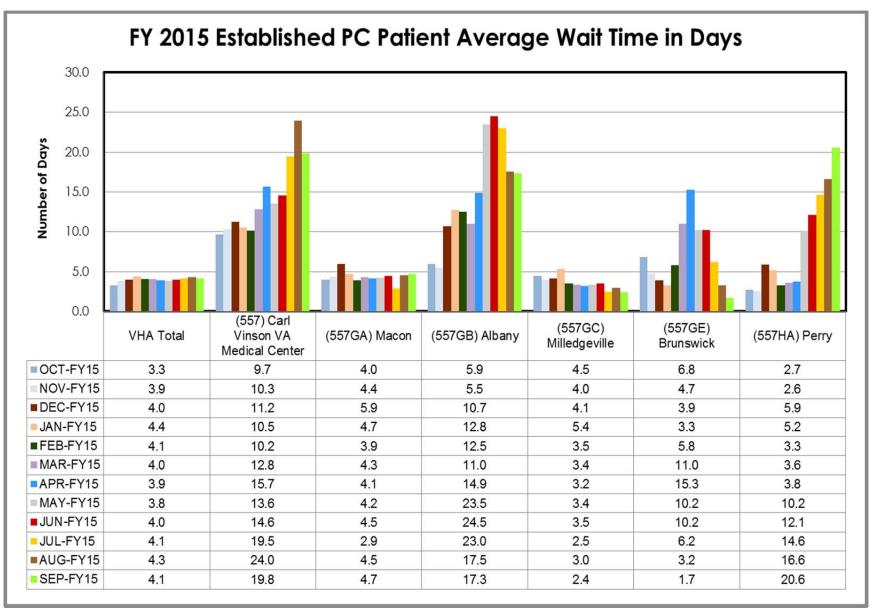
⁸ Specialty Care Services refer to non-Primary Care and non-Mental Health services provided by a physician.

⁹ Ancillary Services refer to non-Primary Care and non-Mental Health services that are not provided by a physician.

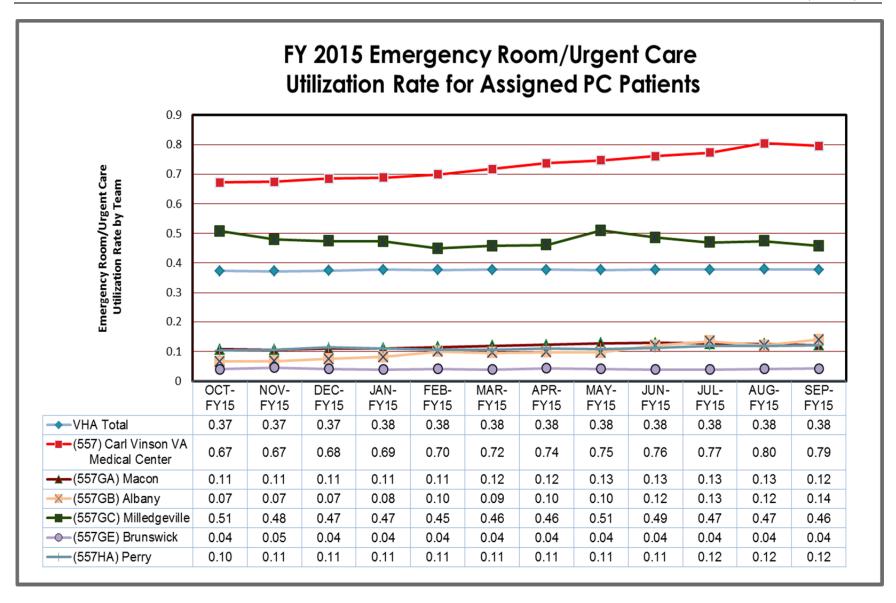
¹⁰ VHA Handbook 1120.01, MOVE! Weight Management Program for Veterans, March 31, 2011.



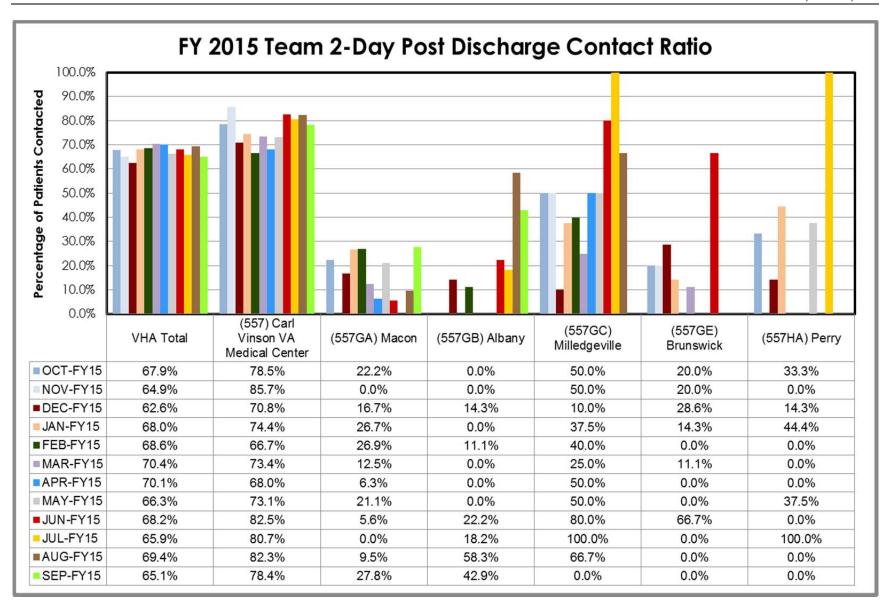
Data Definition. The average number of calendar days between a New Patient's PC completed appointment (clinic stops 322, 323, and 350, excluding Compensation and Pension appointments) and the earliest of three possible preferred (desired) dates (Electronic Wait List (EWL), Cancelled by Clinic Appointment, Completed Appointment) from the completed appointment date. *Note that prior to FY15, this metric was calculated using the earliest possible create date.*



Data Definition. The average number of calendar days between an Established Patient's PC completed appointment (clinic stops 322, 323, and 350, excluding Compensation and Pension appointments) and the earliest of three possible preferred (desired) dates (Electronic Wait List (EWL), Cancelled by Clinic Appointment, Completed Appointment) from the completed appointment date.



Data Definition. The total Emergency Room/Urgent Care encounters for assigned PC patients in the last 12 months divided by the Team Assignments. VHA Emergency Room/Urgent Care encounters are defined as encounters with a Primary Stop Code of 130 or 131 in either the primary or secondary position, excluding encounters with a Secondary Stop Code of 107, 115, 152, 311, 333, 334, 999, 474, 103, 430, 328, 321, 329, or 435 and the encounter was with a licensed independent practitioner (MD, DO, RNP, PA).



Data Definition. The percent of assigned PC patients discharged from any VA facility who have been contacted by a PC team member within 2 business days during the reporting period. Patients are excluded if they are discharged from an observation specialty and/or readmitted within 2 business days to any VA facility. Team members must have been assigned to the patient's team at the time of the patient's discharge.

Veterans Integrated Service Network Director Comments

Department of Veterans Affairs

Memorandum

Date: April 7, 2016

From: Director, VA Southeast Network (10N7)

Subject: Review of CBOCs and OOCs of Carl Vinson VA Medical Center,

Dublin, GA

To: Director, Atlanta Office of Healthcare Inspections (54AT)

Director, Management Review Service (VHA 10E1D MRS OIG CAP CBOC)

1. Thank you for this opportunity to review the draft report: Review of CBOCs and OOCs of Carl Vinson VA Medical Center, Dublin, GA.

2. I have reviewed and concur with the recommendations and the facility's action corrective action plan.

3. If you have any additional questions or need further information, please contact Donna Schnider, VISN 7 Quality Management Officer at (678) 924-5723 or Madonna.schnider@va.gov.

Robin E. Jackson, PhD. LCSW

Deputy Network Director

Attachment

Facility Director Comments

Department of Veterans Affairs

Memorandum

Date: April 4, 2016

From: Director, Carl Vinson VA Medical Center (557/00)

Subject: Review of CBOCs and OOCs of Carl Vinson VA Medical Center,

Dublin, GA

To: Director, VA Southeast Network (10N7)

1. I concur with the recommendations presented in the Review of CBOCS and OOCS of the Carl Vinson VA Medical Center.

2. Thank you for this opportunity to review the draft report. Attached is the complete corrective action plan for the report's recommendations.

3. If you have additional questions or need further information, please contact me at (478) 272-1210, ext. 2901.

Maryalice Morro, RN, MSN

Director, Carl Vinson VA Medical Center (557/00)

Comments to OIG's Report

The following Director's comments are submitted in response to the recommendations in the OIG report:

OIG Recommendations

Recommendation 1. We recommended that managers ensure that Milledgeville VA Clinic staff participate in emergency management training and exercises.

Concur

Target date for completion: June 30, 2016

Facility response: The CBOC Nurse Manager is responsible for ensuring that CBOC staff completes emergency management training as required by facility guidelines for employment and ensures that assigned CBOC staff participates in exercises. The Nurse Manager will audit staff training on a monthly basis and report to the Quality Leadership Team. Auditing will occur until compliance of 100% or greater for 3 consecutive months will be demonstrated and reported to the QLT.

Recommendation 2. We recommended that the clinic manager ensures that Milledgeville VA Clinic and contracted employees receive the required hazardous communications training.

Concur

Target date for completion: Completed

Facility response: VA and contracted employees that clean the Milledgeville Clinic received training on hazardous communications during March 2016. New employees receive hazardous communications training during new employee orientation. We request this recommendation be closed since training has been completed.

Recommendation 3. We recommended that the Milledgeville VA Clinic manager ensures that there are no expired injectable medication vials.

Concur

Target date for completion: June 30, 2016

Facility response: The CBOC Nurse Manager will ensure monthly medication room inspections are performed by designated staff in a timely manner and submitted monthly. The report will be presented to Pharmacy & Therapeutics Committee (P&T) monthly. Audit results will be reported monthly to P&T Committee until 90% or greater compliance is achieved for 3 consecutive months. Audit results will then be reported quarterly and as performance indicates.

Recommendation 4. We recommended that the Facility Director ensures that the facility's written policy for the communication of laboratory results includes all required elements.

Concur

Target date for completion: Completed

Facility response: The OIG CAP CBOC and Other Outpatient Clinics Review for Carl Vinson VA Medical Center occurred during the week of February 22 – 26, 2016. MCM 11-339, Ordering and Reporting Patient Test Results, was revised in January 2016 to include all required elements as required by VHA Directive 1088, Communicating Test Results to Providers and Patients. VHA Handbook 2009-019, Ordering and Reporting Test Results, March 24, 2009 was rescinded as a result. The facility's MCM was not made available to the inspectors for review as requested. The MCM is now published in the appropriate electronic directory and staff is notified as new documents are posted. We request closure of this recommendation based on the evidence provided.

Recommendation 5. We recommended that clinicians consistently notify patients of their laboratory results within 14 days as required by VHA.

Concur

Target date for completion: June 30, 2016

Facility response: The facility will perform monthly audits for all CBOCs to ensure compliance with reporting of laboratory results within 14 days for providers. This audit is performed on a monthly basis. This is presented to the Quality Leadership Team for appropriate follow-up and further action if required. Compliance is demonstrated with 90% of test results reported to the patient within 14 days for 3 consecutive months.

Recommendation 6. We recommended that acceptable providers perform and document suicide risk assessments for all patients with positive PTSD screens.

Concur

Target date for completion: June 30, 2016

Facility response: The CBOC Nurse Manager will review positive PTSD screens on a daily basis via the PTSD Screen Report to ensure that acceptable providers performed and documented suicide risk assessments. Any incidence of an incomplete assessment will be reported daily to the appropriate provider for timely completion of the suicide risk assessment. Results will be reported on a monthly basis to the Quality Leadership Team for appropriate follow-up and further action as necessary. Compliance is determined to be 100% for 3 consecutive months.

Recommendation 7. We recommended that further diagnostic evaluations are offered to patients with positive PTSD screens.

Concur

Target date for completion: June 30, 2016

Facility response: Using the same data set from Recommendation 6, the patients with positive PTSD screens and completed suicide risk assessments will be reviewed to ensure that further appropriate diagnostic evaluations/referrals were offered to appropriate patients. Any incidence of non-compliance will be reported daily to the responsible provider for timely completion. Results will be reported on a monthly basis to the Quality Leadership Team for appropriate follow-up and further action as necessary. Compliance is determined to be 100% referral or evaluation for 3 consecutive months.

Office of Inspector General Contact and Staff Acknowledgments

Report Distribution

VA Distribution

Office of the Secretary
Veterans Health Administration
Assistant Secretaries
General Counsel
Director, VA Southeast Network (10N7)
Director, Carl Vinson VA Medical Center (557/00)

Non-VA Distribution

House Committee on Veterans' Affairs

House Appropriations Subcommittee on Military Construction, Veterans Affairs, and Related Agencies

House Committee on Oversight and Government Reform

Senate Committee on Veterans' Affairs

Senate Appropriations Subcommittee on Military Construction, Veterans Affairs, and Related Agencies

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U.S. Senate: Johnny Isakson, David Perdue

U.S. House of Representatives: Rick Allen; Sanford D. Bishop, Jr.; Buddy Carter; Doug Collins; Tom Graves; Jody Hice; Henry C. "Hank" Johnson, Jr.; John Lewis; Barry Loudermilk; Tom Price; Austin Scott; David Scott; Lynn A. Westmoreland; Robert Woodall

This report is available at www.va.gov/oig.

Endnotes

- International Association of Healthcare Central Services Materiel Management, *Central Service Technical Manual*, 7th ed.
- Joint Commission, Joint Commission Comprehensive Accreditation and Certification Manual, July 1, 2015.
- National Fire Protection Association (NFPA), NFPA 10: Installation of Portable Fire Extinguishers, 2013.
- National Fire Protection Association (NFPA), NFPA 101: Life Safety Code, 2015.
- US Department of Health and Human Services, *Health Information Privacy: The Health Insurance Portability and Accountability Act (HIPAA) Enforcement Rule*, February 16, 2006.
- US Department of Labor, Occupational Safety and Health Administration (OSHA), Fact Sheet: Hazard Communication Standard Final Rule, n.d.
- US Department of Labor, Occupational Safety and Health Administration (OSHA), Regulations (Standards 29 CFR), 1910 General Industry Standards, 120 Hazardous Waste Operations and Emergency Response, February 8, 2013.
- US Department of Labor, Occupational Safety and Health Administration (OSHA), Regulations (Standards 29 CFR), 1910 General Industry Standards, 1030 Bloodborne Pathogens, April 3, 2012.
- VA Directive 0059, VA Chemicals Management and Pollution Prevention, May 25, 2012.
- VA Handbook 6500, *Risk Management Framework for VA Information Systems Tier 3: VA Information Security Program*, March 10, 2015.
- VHA Center for Engineering, Occupational Safety, and Health (CEOSH), *Emergency Management Program Guidebook*, March 2011.
- VHA Directive 2011-007, Required Hand Hygiene Practices, February 16, 2011.
- VHA Directive 2012-026, Sexual Assaults & Other Defined Public Safety Incidents in VHA Facilities, September 27, 2012.
- VHA Handbook 1006.1, Planning and Activating Community-Based Outpatient Clinics, May 19, 2004.
- VHA Handbook 1101.10, Patient Aligned Care Team (PACT) Handbook, February 5, 2014.
- VHA Handbook 1160.01, Uniform Mental Health Services in VA Medical Centers and Clinics, September 11, 2008.
- VHA Handbook 1330.01, Health Care Services for Women Veterans, May 21, 2010.
- VHA Handbook 1605.1, Privacy and Release of Information, May 17, 2006.
- VHA Handbook 1907.01, Health Information Management, July 22, 2014.
- VHA Telehealth Services, Clinic Based Telehealth Operations Manual, July 2014.
- ^b References used for the HT Enrollment review included:
- VHA Office of VHA Telehealth Services Home Telehealth Operations Manual, April 13, 2015. Accessed from: http://vaww.telehealth.va.gov/pgm/ht/index.asp.
- ^c References used for the Outpatient Lab Results Management review included:
- VHA, Communication of Test Results Toolkit, April 2012.
- VHA Handbook 2009-019, Ordering and Reporting Test Results, March 24, 2009.
- ^d References used for the PTSD Care review included:
- Department of Veterans Affairs Memorandum, *Information Bulletin: Clarification of Posttraumatic Stress Disorder Screening Requirements*, August 2015.
- VA/DoD Clinical Practice Guideline for Management of Post-Traumatic Stress, Version 2.0, October 2010.
- VHA Handbook 1160.01, *Uniform Mental Health Services in VA Medical Centers and Clinics*, September 11, 2008.
- VHA Handbook 1160.03, Programs for Veterans with Post-Traumatic Stress Disorder (PTSD), March 12, 2010.
- VHA Technical Manual PTSD, VA Measurement Manual PTSD-51.
- ^e Reference used for Patient Aligned Care Team Compass data graphs:
- Department of Veterans' Affairs, Patient Aligned Care Teams Compass Data Definitions, accessed: June 25, 2015.

^a References used for the EOC review included: